



Samuel Koh
Director, Dispute Resolution

LL.B. (First Class Honours), National University of Singapore

LL.M. (International Legal Studies), New York University

Advocate and Solicitor of the Supreme Court of Singapore (2019)

Attorney and Counselor-at-Law in the State of New York (2022)

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ABOUT SAMUEL

Samuel maintains an active commercial disputes practice, with a focus on international arbitration. He acts for clients in a range of complex cross-jurisdictional commercial disputes in various industries, and has experience representing and advising clients in relation to all key modes of dispute resolution. He is dual-qualified, having been admitted as an Advocate and Solicitor of the Supreme Court of Singapore and also as an Attorney and Counselor-at-Law in the State of New York.

Samuel is recognised by the Singapore Business Review as one of Singapore's top 20 most influential lawyers under 40 in 2025. He has appeared as counsel before the Singapore Courts and arbitral tribunals, and has acted as tribunal secretary in international arbitrations. Among others, he has successfully argued numerous interlocutory applications before Assistant Registrars and interlocutory appeals before Judges in the High Court of Singapore. He has experience in international arbitrations conducted under a variety of institutional and ad hoc rules (including the ICC, LCIA, SIAC and UNCITRAL Rules), and has notably independently conducted cross-examination in the merits hearing of a high-value international commercial arbitration matter.

Samuel graduated with a Bachelor of Laws with First Class Honours from the National University of Singapore (NUS) in 2016, having consistently placed near the top of his class in all his years at NUS while contributing actively to the student body by playing an active role in student government. He also holds a Master of Laws with a specialisation in International Legal Studies from New York University (NYU), where he represented NYU in the Willem C Vis International Commercial Arbitration moot as a team oralist, among others.

In 2023, Samuel joined the International Arbitration Practice Group of Wilmer Cutler Pickering Hale and Dorr LLP in London as a Senior Associate on a six-month secondment, during which he acted for clients in a range of complex international commercial and investment treaty disputes.

In 2022, Samuel was selected by the Supreme Court for the Young *Amicus Curiae* Scheme, and was appointed Young *Amicus Curiae* in an appeal before the High Court in 2022 that raised novel issues of criminal procedure in the context of disposal inquiries. The Court agreed with all his recommendations on the questions posed, and "thank[ed] Mr Koh for his comprehensive submissions that were of assistance to this court": *William Lim Tien Hou v Ling Kok Hua* [2023] SGHC 18.

Before joining private practice in 2019, Samuel served as a Justices' Law Clerk for the Chief Justice and Judges of the Supreme Court of Singapore, during which he undertook legal research and assisted in the drafting of decisions, among others. Noteworthy arbitration-related matters that he was involved in include the landmark Court of Appeal decision in *Swissbourgh Diamond Mines (Pty) Ltd and others v Kingdom of Lesotho* [2019] 1 SLR 263, which addressed important issues in investment treaty arbitration and public international law.

Samuel is a Fellow of the Chartered Institute of Arbitrators (FCIArb), and a Member of the Singapore Institute of Arbitrators (MSIArb). He is also an Assistant Editor for Southeast Asia for the Kluwer Arbitration Blog, as well as a member of the ICDR Singapore Committee and the SIARB Young Practitioners Network Committee, among others. Samuel also volunteers with the Law Society of Singapore by serving on the Alternative Dispute Resolution Committee.

Samuel speaks English and Mandarin.

EXPERIENCE

Samuel has successfully handled a range of complex and high-value cross-jurisdictional civil and commercial disputes in both litigation and arbitration proceedings that frequently exceed hundreds of millions of dollars in quantum, including in areas of LNG, mining, construction, banking and finance, sports, and trust. Some of the noteworthy matters which Samuel has acted in include:

International commercial arbitration

- Acted for a major US-incorporated oil and gas company in an arbitration commenced under the ICC Rules by a British multi-national oil and gas company, in a dispute arising out of the interpretation of an agreement for the sale and purchase of LNG. The agreement was governed by English law and raised issues of contractual interpretation as well as technical issues regarding the operation of a floating LNG facility. The dispute involved claims over rights in contracts that were worth billions of dollars.
- Acted for a Thai Ultra High Net Worth individual in an arbitration commenced under the ICC Rules against a Swiss-incorporated multi-national company (MNC), which is the world's largest food and beverage conglomerate, in a dispute arising out of the Swiss MNC's termination of the joint venture agreement in relation to the parties' coffee business in Thailand. The dispute involved claims amounting to US\$5.5 billion. The dispute raised issues of contractual interpretation under English law and corporate offences and economic torts under Thai law.
- Successfully acted for a Chinese government-linked company in an SIAC-administered arbitration commenced under the UNCITRAL Rules in respect of a dispute arising from the construction of a coal-fired supercritical thermal ultra-mega power plant located in India. The claims and counterclaims amount to more than US\$579 million, and involve English law, Singapore law and Indian law. The client was awarded US\$146million in

damages. The matter also involves parallel proceedings seeking interim asset preservation relief before the Delhi High Court.

- Successfully acted for a Chinese government-linked company in an arbitration commenced under the SIAC Rules in relation to the same dispute arising from the construction of a coal-fired supercritical thermal ultra-mega power plant located in India. The client faced claims amounting to more than US\$509 million. The claims were dismissed with prejudice, with the opposing party precluded from commencing or maintaining any subsequent arbitral or court proceedings against the client in respect of the same or substantially similar claims. The matter raised intricate legal issues of issue estoppel and *res judicata*, and complex factual issues regarding the construction and operation of boilers, turbines and generators in power plants.
- Represented Sportfive Asia Pte Ltd, an international sports marketing, media and event management group, in relation to disputes arising out of a master rights agreement entered into between the client and a football confederation regarding the sale and distribution of commercial rights in relation to football competitions organised by the confederation. Assisted the client in achieving a favourable outcome by helping to facilitate a settlement of the disputes under the master rights agreement that would have been referred to arbitration under the SIAC Rules.
- Served as tribunal secretary in an arbitration commenced in respect of a contractual dispute under the SIAC Rules and conducted in accordance with the expedited procedure under the SIAC Rules before a sole arbitrator.

Investment treaty arbitration

- Advised a Canadian investor in a potential dispute with the People's Republic of China (PRC), arising out of the PRC's alleged unlawful expropriation of the client's mining rights. The dispute involved breach of provisions of the Canadian-PRC Bilateral Investment Treaty, and the

damages sought amounted to US\$200 million.

Arbitration-related litigation

- Successfully defended Shanghai Electric Group Co Ltd in a challenge brought by India's Reliance Infrastructure Limited before the Singapore International Commercial Court ("SICC"), preserving a US\$146 million SIAC award. The challenge was based on allegations that the underlying arbitration agreement was forged: see *Reliance Infrastructure Limited v Shanghai Electric Group Co Ltd* [2024] SGHC(I) 3. The decision of the SICC (which is a rare public judgment on an arbitration-related matter) has been unanimously affirmed by the Court of Appeal: see *Reliance Infrastructure Limited v Shanghai Electric Group Co Ltd* [2024] SGCA(I) 10.
- Successfully acted for a Singaporean High Net Worth individual, in an appeal under s 10(3) of the International Arbitration Act 1994 brought before the General Division of the High Court against a ruling by the arbitral tribunal to deny jurisdiction over the client's claims in an SIAC arbitration for a sum of RMB 55 million. The dispute arose out of property investments in China. The appeal addressed the unsettled legal issue of whether the satisfaction of pre-arbitration requirements is an issue of jurisdiction or admissibility. The Court allowed the appeal, overturning the tribunal's negative jurisdictional ruling and remitting the matter back to the SIAC tribunal.
- In the same matter, concurrently successfully set aside the Court's imposition of a worldwide Mareva injunction over assets of up to US\$22.5 million and receivership orders over the vessel owned by the client, on the grounds that the claimant's claims disclosed no good arguable case.
- Acting for Tang Zhengqing and Liu Xinrong, two Singaporean High Net Worth individuals, in resisting claims brought by the Claimant in breach of trust and unjust enrichment worth US\$24.7 million. The clients are counterclaiming for a sum of around S\$3.5 million.
- Successfully acted for a Chinese High Net Worth individual in proceedings before the Singapore High Court relating to alleged breaches of contract and trust alleged by a Chinese corporation. The client faced claims of breach of contract, trust and/or duties owed to the plaintiff, by allegedly failing to return sums in excess of S\$3 million. The High Court did not find in favour of the client at first instance. However, the team successfully overturned the first instance decision on appeal to the Appellate Division of the High Court: see *Ma Binxiang v Hainan Hui Bang Construction Investment Group Ltd* [2022] SGHC(A) 37.
- Successfully set aside a worldwide Mareva injunction before the Singapore High Court that was obtained by the Plaintiff against the client's assets (in excess of US\$20million), on the basis of the Plaintiff's failure to show a real risk of dissipation of the client's assets and an abuse of the Court's process.

Litigation and other matters

- Acting for a Hong Kong-incorporated company before the General Division of the High Court in resisting claims brought in, among others, conspiracy, dishonest assistance and knowing receipt, arising out of the alleged misappropriation of a vessel. Successfully set aside the Court's orders for permission for service out of jurisdiction and substituted service against the client, on the grounds that the claimant's case disclosed no serious issue to be tried: see *Prosetskii, Aleksandr Viktorovich v Courtwell Asia Ltd and others* [2026] SGHCR 28.
- Acted for a Singapore-incorporated wholly owned subsidiary of a major banking institution, in a matter before the Singapore High Court involving claims in fraudulent misrepresentation and unlawful means conspiracy brought by retail investors against primarily banks who were the underwriters of investment notes issued to the investors. The claims are valued at SG\$35.75 million.

- Advised Sportfive Asia Pte Ltd, an international sports marketing, media and event management group, in relation to disputes arising out of the organisation of a competing regional football tournament by a major governing body. The organization of the competing tournament is in breach of master rights agreement entered into between the client and a regional football federation regarding the sale and distribution of commercial rights in relation to football competitions organised by the federation.
- Advised World Table Tennis Pte Ltd regarding potential claims against a commercial rights agency in relation to the breach of the latter's performance obligations under the commercial rights agreements with the client.
- Member, Alternative Dispute Resolution Committee, Law Society of Singapore (2020-2023; 2025-present)
- Member, YSIAC
- Member, Young International Council for Commercial Arbitration (ICCA)
- Member, ICC Singapore Arbitration Group
- Member, Singapore Academy of Law
- Member, Law Society of Singapore
- Member, New York State Bar Association

ACCOLADES

Singapore Business Review 2025

Top 20 Most Influential Lawyers Under 40

Benchmark Litigation Asia-Pacific 2024

"Samuel was very responsive to communications and built an excellent relationship with HKA and its experts. He was a pleasure to work with and very helpful in providing direction and clarity on instructions."

Benchmark Litigation Asia-Pacific 2023

"Samuel was on top of all the details and had a clear vision of how to progress the matters at the heart of the case."

APPOINTMENTS/MEMBERSHIPS

- Fellow, Chartered Institute of Arbitrators
- Member, Singapore Institute of Arbitrators (SIArb)
- Member, SIArb Young Practitioners Network Committee (2026-present)
- Assistant Editor for Southeast Asia, Kluwer Arbitration Blog (2024-present)
- Member, International Centre for Dispute Resolution (ICDR) Singapore Committee (2024-present)