💫 DREW & NAPIER



Foo Yuet Min Director, Dispute Resolution

LL.B (Hons) National University of Singapore (2006) Advocate & Solicitor of the Supreme Court of Singapore (2008) T:+65 6531 2799 F: +65 6535 4906 E: yuetmin.foo@drewnapier.com

ABOUT YUET MIN

Yuet Min graduated with First Class Honours from the National University of Singapore in 2006. Prior to joining Drew & Napier in 2008, Yuet Min was a Justices' Law Clerk at the Supreme Court of Singapore. She was also appointed to the Supreme Court's Young Amicus Curiae Scheme in 2010 and 2011.

Yuet Min advises clients mainly on civil disputes relating to a wide range of commercial contracts, with the aim of achieving commercially-viable solutions for clients. She has been described by a client as "very skilled" and "extremely dedicated to the needs of the client".

Yuet Min regularly appears before the Singapore Courts as lead counsel. Besides maintaining an active litigation practice, many of Yuet Min's matters involve SIAC and ICC arbitrations as well as arbitration-related Court proceedings. She has particular experience and interest in dealing with multi-lingual proceedings (both in Court as well as in arbitrations) and has conducted a bilingual international arbitration under the UNCITRAL Arbitration Rules.

She has been appointed arbitrator in a number of SIAC, ICC, and *ad hoc* international arbitrations, and is an arbitrator on the SIAC Reserve Panel. She has also conducted SIAC arbitrations under the expedited procedure.

Yuet Min is a co-author of the Chambers and Partners Global Practice Guides – Litigation 2024 (Singapore chapter).

Yuet Min speaks English, Mandarin, Malay, and the Hokkien dialect.

EXPERIENCE

Yuet Min has successfully handled complex and high-value matters ranging from offshore drilling contracts and construction matters including powerplant disputes, to disputes relating to commercial rights to major sports events and banking and finance disputes, among others. Some of the matters which Yuet Min has acted in include:

International Arbitration

• Successfully represented an international group of companies in the oil and gas industry to recover more than \$20 million under a series of medium to long-term contracts with a Middle Eastern party, worth several hundred million US Dollars. The dispute related to the deployment and operation of high value offshore equipment. The proceedings also involved evidence being given in a number of different languages and interpreted simultaneously into English.

• Successfully represented an international sports marketing, media and event management group in defending against a contractual claim for over US\$130 million. The dispute arose in the context of a billion-dollar project and involved international broadcasting rights for a major sports event. As part of the arbitration proceedings, Yuet Min successfully argued against a long-drawn challenge to jurisdiction.

• Acted for the same international sports marketing, media and event management group in a dispute involving media rights to sports events in the Arab region, achieving a favourable outcome for the client. The dispute involved documents in Arabic and concerned state-linked agencies.

 Acted in a joint venture dispute involving proceedings in three different jurisdictions and successfully defended against an application for security for costs as part of the proceedings.

• Acted for a manufacturing group of companies in a private equity dispute involving technical aspects of investment valuation, achieving a favourable result for the client. The amount in dispute was over US\$60 million.

• Successfully represented a renowned geotechnical specialist contractor in a dispute

T: +65 6535 0733 F: +65 6535 4906 E: mail@drewnapier.com www.drewnapier.com

💫 DREW & NAPIER

involving major ground engineering works in Indonesia, achieving a positive outcome for the client.

• Acting in a matter relating to disputes arising from the construction of a major coal-fired super critical thermal ultra-mega power plant project located in India. The claims and counterclaims in the arbitrations amount to more than US\$579 million and involve English law, Singapore law and Indian law. The matter also involves parallel proceedings before the Delhi High Court. The client was awarded US\$146million in damages in the main arbitration.

 Represented an Asian investment fund in a dispute arising from an attempted acquisition of a controlling stake in a company that runs a major regional smartphone operating system. The dispute has spawned multiple court and arbitration proceedings.

 Representing an East Asian company in an ICC arbitration relating to technology licensing for automotive components. The components are supplied to major car manufacturers internationally.

• Represented one of Japan's largest global trading and investment companies in a shareholder dispute involving one of India's leading home shopping companies, obtaining an overwhelmingly favourable award. The matter also involved proceedings before the Bombay High Court.

Domestic Arbitration

 Successfully argued against an application for summary determination of a preliminary issue, where the dispute in the main SIAC arbitration involved the construction of high value offshore equipment.

Arbitration-related litigation

• Successfully represented the Respondent contractor, CRW, in the landmark Singapore Court of Appeal decision in *PT Perusahaan Gas Negara (Persero) TBK v CRW Joint Operation* [2015] SGCA 30. The case, which was closely watched internationally, concerned the enforcement of Dispute Adjudication Board (DAB) decisions under the widely-used FIDIC Contracts and was a significant decision on the enforceability of interim arbitral awards in Singapore. The decision took runner-up position for "Most important published decision of the past year" at the GAR Awards 2016.

• Successfully obtained a worldwide Mareva injunction before the Singapore Courts, pursuant to section 12A of the Singapore International Arbitration Act. The injunction for a sum of over US\$26 million was in aid of an arbitration seated in Thailand, concerning the operation of long-term petroleum concessions. Successfully obtained an anti-suit injunction in a separate action arising from the same Thai arbitration.

• Successfully resisted an application for stay of an ICC arbitration pending an appeal on ruling of jurisdiction under section 10 of the Singapore International Arbitration Act. The judgment, *BLY v BLZ & Another* [2017] SGHC 59, represents the first decision of a Singapore High Court Judge on the test to be applied when considering a stay under section 10. The underlying dispute in the arbitration was governed by the laws of New York.

• Successfully resisted the setting aside of an arbitration award before the SICC (Singapore International Commercial Court), in *CMJ v CML* [2021] SGHC(I) 20. Yuet Min was representing one of the largest Chinese national oil and gas groups in defending the arbitration award of more than US\$30 million.

• Successfully defended Shanghai Electric Group before the Singapore International Commercial Court and later, the Singapore Court of Appeal in a challenge by India's Reliance Infrastructure, preserving a US\$146 million SIAC award. The challenge was based on allegations that the underlying arbitration agreement was forged, and the SICC and SGCA decisions are reported in *Reliance Infrastructure Limited v Shanghai Electric Group Co Ltd* [2024] SGHC(I) 3 and [2024] SGCA(I) 10.

Litigation and other matters

• Successfully set aside a worldwide Mareva injunction before the Singapore Courts on the basis of, among others, abuse of process by the plaintiff. The main action before the Singapore High Court entailed an 18-day trial involving witnesses and experts testifying virtually from overseas with simultaneous interpretation. Yuet Min is lead counsel.

 Successfully overturned a High Court decision in *Ma Binxiang v Hainan Hui Bang Construction Investment Group Ltd.* [2022] SGHC(A) 37. Very few appeals to the Appellate Division of the High Court are

DREW & NAPIER

successful but this decision is a timely reminder on the correct approach to applying the civil standard of proof, and is a successful example in showing the appellate court's willingness to overturn a trial judge's factual findings under special circumstances.

 Acted for the plaintiff BVI companies in one of the largest private banking claims in Singapore against a major international bank. The claim for US\$282 million involved matters factually intense and technically complicated.

 Acted for the founder and majority beneficial owner of a leading Chinese menswear designer brand in a US\$26 million claim involving rare issues of banker/custodiancustomer duties, brokerage practice and procedures, trading in CFDs and complex compliance issues. Yuet Min is lead counsel.

· Acted for a world-renowned architectural design firm in a tax-related dispute with an ex-employee. The matter involved numerous substantive interlocutory applications in Court and was eventually resolved in the design firm's favour.

• Acted for an ultra-high net worth individual in a dispute relating to an IPO consultancy agreement governed by German law, and obtaining a favourable result for the client.

· Represented one of the world's largest port operators in a negligence claim commenced by an employee in the Singapore Courts. The employee's claim was premised upon exposure to asbestos in the 1980s, before the use of asbestos was banned in Singapore.

· Acting in a number of litigation matters relating to shareholder disputes and disputes relating to financial instruments, among others.

ACCOLADES

The Legal 500 Asia Pacific

Dispute Resolution 2025 -Recommended lawyer for 2 consecutive years

International Arbitration 2024 Recommended lawyer for 4 years

'Foo Yuet Min knows her case inside out, is meticulous in her pre-hearing preparations, and is sufficiently aggressive during the interlocutory stage.

'Foo Yuet Min is making an impression'

The Legal 500 Arbitration Powerlist: Southeast Asia

Recognised as a leading arbitration practitioner in the



Southeast Asia region in 2023 for 2 consecutive years

Lexology Index (formerly Who's Who Legal)

Arbitration 2025 – Recommended Lawyer for 2 consecutive years; Future Leader for 7 consecutive years

Commercial Litigation 2024 – Recommended Lawyer for 2 consecutive years

Thought Leaders Global Elite 2023 – Global Elite Thought Leader – Under 45 for Arbitration for 2 consecutive years

Southeast Asia - Arbitration 2024 -Recommended Lawyer for 4 consecutive years

Southeast Asia - Litigation 2024 -Recommended Lawyer for 4 consecutive years

Foo Yuet Min is "an excellent lawyer who is on point, effective and innovative" with "great judgement and a strong focus on the client's objectives".

Asian Legal Business Asia Super 50 Disputes Lawyers

Recognised as being amongst the top 50 disputes lawyers in the region in 2022



Foo Yuet Min is "strategic and sensible in her advice, and is upfront about which courses of action are likely to result in useful outcomes. There is a real feeling that she's on your side, and will not bring you into battles that aren't in your interests to fight."

Asian Legal Business SE Asia Law Awards

Named Young Lawyer of the Year 2021

Identified by Asian Legal

Business as one of 40 bright legal minds in the region under the age of 40 - "40 Under 40 list" (October 2016 issue)

Benchmark Litigation Asia-Pacific International Arbitration 2025 - Litigation Star; previously Future Star for 2 consecutive years



RECOMMENDED LAWYER

Legal500

ASIA PACIFIC

2025

"Great attention to detail, quality of advice and ability to provide a very quick initial assessment of a situation ahead of formal advice."

"Very good cross-examination skills, understands and can critique the key arguments advanced by the opposing party, and provides excellent responses."

Best Lawyers International: Singapore

Litigation 2026 – Endorsed individual for 5 consecutive years

India Business Law Journal

In the August 2020 issue of India Business Law Journal (IBLJ), Yuet Min is *"highly recommended"* as counsel for Indian legal matters based on market feedback.

In IBLJ's June 2015 issue, a client that engaged the firm on an international arbitration matter described Yuet Min as *"very skilled and extremely dedicated to the needs of the client"*.

asialaw Leading Lawyers

"Yuet Min is knowledgeable, experienced, reliable and responsive. She provides sound advice, novel solutions and has secured some great results for the client. She is clearly a future leader in the Singapore dispute resolution landscape."

"Yuet Min is an excellent lawyer. She understood all the technical issues and plotted the way forward."

"Excellent advocate who gives excellent advice. Yuet Min obtained great results for us."

"Yuet Min always provides timely and practical advice no matter how tight the deadline."

Singapore Business Review

Singapore's 40 most influential lawyers aged 40 and under in 2015 – Listed lawyer

APPOINTMENTS/MEMBERSHIPS

- Board of Advisors, Delos Dispute Resolution (since December 2024)
- Co-chair, Engagement Sub-committee and Core Committee member of the ICC Singapore Arbitration Group (since January 2023)
- Member of the Accreditation Committee (Accreditation Panel) under SILE's CPD Scheme (since September 2020)

💫 DREW & NAPIER

- Member of the Goods and Services Tax (GST) Board of Review (since 2020)
- Member of the Home Detention Advisory Committee 4 (HDAC4) (since late 2018)
- Steering Committee Member, Young MCIA (Mumbai Centre for International Arbitration) (2019 to 2022)
- Member of the Law Society Inquiry Panel (since December 2017)
- Committee Member, YSIAC (2014 to 2018)
- · Member, Chartered Institute of Arbitrators
- Member, International Council for Commercial Arbitration (ICCA)
- Adjunct Faculty, Singapore Management University (instructor for a course on International Arbitration Practice in 2017)
- Member, Singapore Academy of Law
- Member, Law Society of Singapore
- Member, Public and International Law Committee of the Law Society of Singapore (2011/2012)
- Honorary Treasurer, Society of International Law, Singapore (2007 to 2015)

DIRECTORSHIPS

- Director, BABSEACLE
- Director, T.H.E. Dance Company Ltd

PUBLICATIONS

- Co-author of the chapter Arbitration in Singapore and Malaysia in the Italian edition of the Arbitration Law Treaty published by *Edizioni Scientifiche Italiane (Italian Scientific Editions)*, 2022
- Co-author, Litigation in Singapore Chambers & Partners Global Practice Guides (2022 edition), published by Chambers & Partners Global Practice Guides
- Co-author, Litigation in Singapore Chambers & Partners Global Practice Guides (2024 edition), published by Chambers & Partners Global Practice Guides

T: +65 6535 0733 F: +65 6535 4906 E: mail@drewnapier.com www.drewnapier.com