PROFILE

DREW & NAPIER



Blossom Hing, SC
Director, Dispute Resolution

Co-Head, Corporate Restructuring & Workouts

LL.B. (Hons), National University of Singapore
Admitted to the Singapore Bar in May 1997
Admitted to the New York Bar in 2004
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ABOUT BLOSSOM

Blossom focusses on complex dispute resolution work as well as cross-border and domestic insolvency and restructuring work.

She is actively involved in court—appearing before the Singapore High Court, Appellate Division, and Court of Appeal—and arbitration work (SIAC, ICC, LCIA, HKIAC, AIAC, and IICRA), handling corporate commercial disputes including shareholder and derivative actions, trust claims, crypto-related claims, as well as contentious insolvency related claims.

Blossom is on the SIAC, HIAC and AAA-ICDR panels of arbitrators and is regularly appointed to sit as an arbitrator. She is also a member of the court of arbitration of the Abu Dhabi International Arbitration Centre and a council member of the ICC Institute.

She works extensively with clients based in Indonesia, China, Hong Kong, the US, Europe, as well as Singapore.

In 2024, Blossom was named by Lexology Index as its Restructuring & Insolvency Lawyer of the year and a Thought Leader Global Elite. She also made it to The Legal 500 Asia Pacific's Hall of Fame for Restructuring & Insolvency. Blossom was recognised as Litigator of the Year in Southeast Asia in both 2021 and 2023 Asian Legal Business (ALB) Women in Law Awards. She was also identified as one of the top 15 female lawyers in Asia by ALB in 2024, 2025, and 2026, one of Asia's top 50 most highly recommended arbitration and litigation practitioners in ALB's Asia Super 50 Disputes Lawyers in 2021. In 2020, she won the Woman Lawyer of the Year (Law Firm) in the 2020 ALB SE Asia Law Awards.

Blossom has been consistently recognised in The Legal 500 Asia Pacific, Chambers Asia-Pacific, IFLR1000, asialaw Leading Lawyers, asialaw Profiles, and Best Lawyers International for her dispute resolution and restructuring and insolvency work.

EXPERIENCE

Blossom's recent disputes-related work includes the following:

- Obtained an order to set aside a decision of the General Division of the High Court which had reversed a private trustee in bankruptcy's rejection of a proof of debt totalling S$15,766,460 and US$2,301,767 for alleged breaches of fiduciary duties by a director of a company in liquidation. The Appellate Division of the High Court held that the complex disputes of fact and gaps in the evidence warranted a trial, and remitted the matter accordingly (see *Yit Chee Wah (as private trustee of the estate of Jannie Chan Siew Lee, a bankrupt) v Fulcrum Distressed Partners Limited* [2026] SGHC(A) 1).
- Successfully resisted an application to set aside an Anton Piller order, a related injunction restraining the use or disclosure of confidential materials, and an order requiring the delivery up and destruction of the same materials (*Arfat Pannir Selvam and others v Sharad Selvam Ramachandra* [2026] SGHC 56).
- Successfully resisted an application for a declaration of mental incapacity in respect of an individual who founded a chemical manufacturing company listed on the Singapore Exchange (see *XYF v XYG and XYH* [2026] SGFC 9).

- Successfully resisted an application for an injunction to restrain a beneficiary from calling on a standby letter of credit for the sum of over USD 126 million, and the subsequent appeal against the same (see *DJY v DJZ* [2025] 2 SLR 142 and [2024] SGHC 301).
- Obtained a freezing order and an order for receivers to be appointed over the assets of GSF Capital Pte Ltd and its controlling director on the basis that they had committed a fraud of some EUR560 million against Suntech Power Holding Ltd, a listed company on the New York Stock Exchange and the world's largest producer of crystalline silicon solar power units.
- Acted for state-owned enterprises involved in the oil and gas industry and obtained an SIAC arbitration award exceeding USD200 million.
- Obtained an SIAC arbitration award in the sum of USD150 million in respect of a breach of agreement.
- Represented a Swiss financial intermediary company in a USD133 million claim filed in the Singapore High Court and successfully obtaining a freezing order for the same amount.
- Obtained an SIAC arbitration award of some USD93 million in favour of one of the largest privately-owned trading companies in the world.
- Obtained landmark decision on determination of the location of a cryptoassset in respect of the liquidation of Three Arrows Capital (see *Cheong Jun Yoong v Three Arrows Capital Ltd* [20240 SGHC 21 and [2024] SGHC(A) 10).
- Obtained a stay of execution in the High Court of Singapore in favour of Asia Pulp & Paper against JPMorgan Chase Bank N.A. from enforcing a US Court judgment of some USD55 million in Singapore.
- Obtained High Court judgment for some USD41.3 million, excluding interest, in respect of a breach of agreement.
- Obtained an HKIAC arbitration award to enforce rights under a HKD400 million agreement.
- Obtained injunction orders from the Singapore High Court prohibiting the Singapore CEO of one of the largest data centre operators in the world from breaching the terms of his employment contract. Thereafter, applied and successfully obtained further injunctions, including springboard injunctions in an Emergency Application from an Emergency Arbitrator appointed by the SIAC.
- Obtained an injunction to restrain BNP Paribas from presenting an application for winding up against a major shipyard (see *Jurong Shipyard Pte Ltd v BNP Paribas* [2008] 4 SLR(R) 33 and *BNP Paribas v Jurong Shipyard Pte Ltd* [2009] 2 SLR(R) 949).
- Acted for companies in the Pacific Andes/China Fishery group of companies to obtain moratorium orders to facilitate a cross-border group restructuring (see *Re Pacific Andes Resources Development Ltd and other matters* [2018] 5 SLR 125).
- Acted for the judicial managers of Epicentre Holdings Ltd and successfully resisted an application by certain creditors to appeal a rejection of proofs of debt (see *Blasco, Martinez Gemma v Ee Meng Yen Angela and another and another matter* [2021] 3 SLR 1360).
- Successfully resisted an application by a third party to intervene in an application for derivative action (see *Reignwood International Investment (Group) Co Ltd v Opus Tiger 1 Pte Ltd and other matters* [2021] SGHC 133 and *Shanghai Shipyard Co Ltd v Opus Tiger 1 Pte Ltd and another and other appeals and another matter* [2021] SGCA 109).
- Successfully resisted an application for derivative action by founders/minority shareholders of a medical device company (see *Jian Li Investments Holding Pte Ltd and others v Healthstats International Pte Ltd and others* [2019] 4 SLR 825).

- Successfully resisted claims by a beneficiary of a deceased's estate for effectively the entirety of the deceased's assets before the Singapore High Court and the Appellate Division (see *Ong Chin Woon v Ong Bee Hah (co-administratrix of the estate of Tan Ah Moi deceased) and others* [2022] SGHC 125 and [2023] SGHC(A) 12).
- Successfully resisted an application to set aside an order granting leave to serve court documents outside of Singapore (see *Kuswandi Sudarga v Sutatno Sudarga* [2022] SGHC 299).
- Acted for an SGX listed company to obtain summary judgment for breach of contract, which was upheld on appeal by the Court of Appeal (*KLW Holdings Ltd v Straitsworld Advisory Ltd and Another* [2017] SGHC 35).
- Acted for Cargill to enforce forfeiture for competition clauses against an ex-employee (see *Mano Vikrant Singh v Cargill TSF Asia Pte Ltd* [2012] 1 SLR 311 and *Mano Vikrant Singh v Cargill TSF Asia Pte Ltd* [2012] 4 SLR 371).
- Acted for the liquidators of an SGX-listed company to obtain documents, including working papers, from the auditors of the company pursuant to section 285 of the Companies Act (see *PricewaterhouseCoopers LLP and others v Celestial Nutrifoods Ltd (in compulsory liquidation)* [2015] 3 SLR 665 and *BNY Corporate Trustee Services Ltd v Celestial Nutrifoods Ltd* [2014] 4 SLR 331).
- Obtained judgment from the High Court and the Court of Appeal in favour of the founder and minority shareholder of the Dovechem group, a major solvent and chemicals group with interests in Singapore, Malaysia, Indonesia, Hong Kong, China, and Vietnam (see *Ng Joo Soon (alias Nga Ju Soon) v Dovechem Holdings Pte Ltd and another suit* [2011] 1 SLR 1155 and *Ng Joo Soon (alias Nga Ju Soon) v Dovechem Holdings Pte Ltd* [2009] SGHC 238).
- Acted in a landmark case relating to service of process out of jurisdiction (see *Humpuss Sea Transport Pte Ltd (in compulsory liquidation) v PT Humpuss Intermoda Transportasi TBK and another* [2015] 4 SLR 625.
- Defended a state-owned securities firm in arbitration proceedings commenced by another state-owned investment company before the International Islamic Centre for Reconciliation and Arbitration in Dubai.
- Successfully resisted an application to set aside an order granting leave to serve court documents on Three Arrows Capital ltd and its Liquidators in the British Virgin Islands.
- Acted for a contractor providing geophysical research and seismic exploration services in an arbitration filed in the LCIA for non-payment of invoices.

Blossom's recent restructuring and insolvency work includes the following:

- Obtaining a carve out order allowing legal proceedings to be commenced against Three Arrows Capital Ltd and its Liquidators in the Singapore Courts.
- Acting for Brightoil Petroleum (S'pore) Pte. Ltd. (BOPS), a subsidiary of the Hong Kong listed Brightoil Petroleum (Holdings) Limited (BOHL), in connection with the USD916 million debt restructuring of BOPS (see *Re Brightoil Petroleum (S'pore) Pte Ltd* [2022] SGHC 35). The debt restructuring of BOPS is undertaken as part of a holistic USD1.9 billion debt restructuring of BOHL and its subsidiaries.
- Advising the Securities Investors Association (Singapore), which represents the informal steering committee of the holders of some SGD900 million in perpetual bonds and preference shares in connection with the SGD2.64 billion debt restructuring proposed by Hyflux Limited.
- Acting for a number of entities related to Rhodium Resources Pte Ltd, which are creditors in connection with Agritrade International (Pte) Ltd.'s USD1.3 billion restructuring.
- Acting for the Judicial Managers of Epicentre Holdings Ltd (Judicial Managers Appointed by Court), an SGX-listed company.

- Obtaining decisions relating to the winding up of a company and subsequent termination of the same: (see *In the matter of Viva Capital (SG) Pte Ltd* [2023] SGHC 315 and [2024] SGHC 118)
- Obtained an injunction to restrain BNP Paribas from presenting an application for winding up against a major shipyard (see *Jurong Shipyard Pte Ltd v BNP Paribas* [2008] 4 SLR(R) 33 and *BNP Paribas v Jurong Shipyard Pte Ltd* [2009] 2 SLR(R) 949).
- Acted for companies in the Pacific Andes/China Fishery group of companies to obtain moratorium orders to facilitate a cross-border group restructuring (see *Re Pacific Andes Resources Development Ltd and other matters* [2018] 5 SLR 125).
- Acted for the liquidators of an SGX-listed company to obtain documents (including working papers) from the auditors of the company pursuant to section 285 of the Companies Act (see *PricewaterhouseCoopers LLP and others v Celestial Nutrifoods Ltd (in compulsory liquidation)* [2015] 3 SLR 665 and *BNY Corporate Trustee Services Ltd v Celestial Nutrifoods Ltd* [2014] 4 SLR 331).
- Acted for a major creditor to have Zhong Hui Holdings Ltd, a Singapore-listed company placed in judicial management.
- Obtained an order on behalf of creditors for extension of time to register charges relating to a company in liquidation and successfully defended the grant of the order before the Court of Appeal (see *Media Development Authority of Singapore v Sculptor Finance (MD) Ireland Ltd* [2014] 1 SLR 733 and *Sculptor Finance (MD) Ireland Ltd v Media Development Authority of Singapore* [2013] 2 SLR 311).
- Successfully represented auditors to resist a discovery application made by the liquidator of an SGX-listed company for production of the auditors' working papers.
- Blossom has also been closely involved in the US$14 billion debt restructuring of Asia Pulp & Paper, including successfully defending a judicial management application (see *Deutsche Bank AG and Another v Asia Pulp & Paper Company Ltd* [2002] SGHC 257).
- Devised a scheme of arrangement sanctioned by the courts in Bermuda that restructured some US$690 million of debt relating to Asia Pulp and Paper's China holdings.

Blossom also conducts internal investigations into issues relating to corruption and compliance for clients such as:

- A multi-national corporation in the industrial and manufacturing sectors.
- A multi-national corporation in the insurance and financial services sectors.
- A listed company in Singapore.

ACCOLADES

Lexology Index
Restructuring & Insolvency 2024 – Lawyer of the Year

Restructuring & Insolvency 2026 – Leading lawyer for 6 consecutive years

Identified as a Global Elite Thought Leader and a National Leader for Southeast Asia in the field of Restructuring & Insolvency

Blossom Hing is a go-to name in the region. She earns effusive praise for her handling of debt restructurings and contentious matters both in court and in arbitration.

Appreciated by peers as *"an extremely capable practitioner"*.

"Blossom is definitely a big name in restructuring and insolvency."

Blossom Hing was noted for being *"an expert in her field"* and a "*leading light"* when it comes to complex restructuring and insolvency litigation, and that peers herald her as a *"strong restructuring specialist"*.

Southeast Asia: Investigations 2024 – Recommended lawyer for 4 consecutive years

Investigations 2020 – Future Leaders

"Very affable and easy to work with" according to impressed sources who highlight her *"fantastic attention to detail".*

Best Lawyers International: Singapore
Litigation 2027 – Endorsed individual for 14 consecutive years

Insolvency and Reorganisation Law 2027 – Endorsed individual for 14 consecutive years

Arbitration and Mediation 2027 – Endorsed individual for 2 consecutive years

The Legal 500 Asia Pacific
Dispute Resolution 2026 – Recommended Lawyer for 9 consecutive years

Restructuring & Insolvency 2026 – Hall of Fame for 3 consecutive years, previously Leading Individual (2023) and Recommended Lawyer for 6 consecutive years (2017 – 2022)

International Arbitration 2025 – Leading Individual for 3 consecutive years; previously Recommended Lawyer

"Blossom Hing is an outstanding litigator with a ferocious work ethic. I can also count on the undivided attention of her team which has depth and breadth. I value her for how she always goes beyond the call of duty."

"Drew & Napier has a strong bench of restructuring and insolvency partners and the standout partner is Blossom Hing. Blossom has many years' experience in complex restructuring and insolvency matters."

"Blossom Hing, Chan Wei Meng, and Mohan Gopalan – I always have been impressed with the first-rate quality of their work and their dedication to helping their clients work through and emerge from difficult times."

"Blossom Hing's standing and leadership in the restructuring and insolvency arena is a major draw and benefit for clients. Blossom is tenacious in her pursuit of client goals and is highly creative and solutions-oriented in the restructuring arena"

"She is super responsive and sharp with an amazing work ethic. She is always available to address any concerns I have; I trust her implicitly. Extremely competent and commercial. A pleasure to work with."

"Tenacious and strong litigator."

"I always have been impressed with the first-rate quality of [her] work and [her] dedication to helping [her] clients work through and emerge from difficult times."

"Blossom Hing has wonderful experience in [the restructuring] sector having been involved in some of the biggest, most complex cases in Asia and globally."

Blossom is *"meticulous in her approach to arbitration matters and has strengthened her position in this area".*

She is *"by far the best arbitration lawyer at this firm. She works tirelessly to help her clients and adopts a commercial and resolute approach when advising".*

She "has extensive experience working with clients from Indonesia, China and Hong Kong".

"Blossom Hing 'owns' the matters that she handles and provides top quality and very commercial advice. Her years of experience are fully brought to bear on all the restructuring and insolvency matters that Blossom advises on."

She is a *"stand-out lawyer"* in the restructuring team.

She is *"pragmatic, engaging, and very experienced".*

She is *"very responsive to our needs and the team that [she directs] is efficient and meticulous".*

Chambers Asia-Pacific
Dispute Resolution: Litigation 2026 – Band 4 for 2 consecutive years; Band 5 for 3 consecutive years; Recognised Practitioner for 4 consecutive years (2017 - 2020)

Restructuring/Insolvency 2026 – Band 1 for 16 consecutive years

"I have always been impressed with the first-rate quality of Blossom's work and her dedication to helping clients work through and emerge from difficult times."

"She possesses both elite litigation and business transaction skills and consistently provides excellent advice and representation to help clients work through and emerge successfully from complex restructurings."

"Blossom is a very strategic and sophisticated litigator who is able to come up with out-of-the-box solutions to resolve disputes."

"Blossom is an inimitable combination of technical courtroom skills, client care skills, and personality. When the situation demands it, she'll objectively advise you to settle or not to start legal proceedings at all."

One interviewee commented that she is *"a highly-skilled litigator as well as advisor regarding complex cross-border restructuring matters",* while another praises her as *"razor sharp".*

"I really like her—she is very smart, meticulous and active."

"Go-to litigator"

Clients note her for her *"practical advice".*

A market source explains that she *"has a disarming style and is pleasant to deal with and also very active and effective in court".*

She is *"the person I would go to for disputes and restructuring work in Singapore and South-East Asia".*

"She is commercial and focused on delivering results."

"She provides practical solutions to legal problems. She understands the commercial reality and explains the legal implications so that we can make informed decisions that suit our needs."

"She is someone who manages life and death and is someone who is very competent and whom you can trust; she has the decency to say: 'Don't pursue this course of action, it's not commercial.'"

She is *"intelligent and someone you want on your side".*

"Excellent lawyer who is very aggressive, intelligent, and effective in litigation."

She has *"an incredible work ethic".*

"Very competent, with lots of experience"

Chambers Global
Dispute Resolution: Litigation 2026 – Band 4 for 2 consecutive years; Band 5 for 3 consecutive years; Recognised practitioner for 4 consecutive years (2017 - 2020)

"Blossom is a very strategic and sophisticated litigator who is able to come up with out-of-the-box solutions to resolve disputes."

"Blossom is an inimitable combination of technical courtroom skills, client care skills, and personality. When the situation demands it, she'll objectively advise you to settle or not to start legal proceedings at all."

IFLR1000: The Guide to the World's Leading Financial Law Firms
Restructuring & Insolvency 2026 – Highly regarded for 8 consecutive years

IFLR 1000 HIGHLY REGARDED 31ST EDITION

Women Leaders for 3 consecutive years

"Blossom Hing is my 'go to' lawyer at the firm due to her vast experience. She is extremely detail-oriented yet highly creative and innovative. She is also building an excellent team who supports her very effectively."

"She is an excellent lawyer who is very aggressive, intelligent and effective in litigation. She is extremely effective in complex cross-border restructuring and dispute matters. I trust her implicitly."

"Blossom Hing is the key partner in the group and the main reason to hire Drew & Napier. Blossom is a hugely experienced partner whose legal skills are first rate. Importantly, Blossom has a strong grasp of non-legal issues, including the financial drivers of a restructuring and the psychology of different stakeholders. This really sets Blossom apart from other practitioners."

"Super-responsive and sharp. Provides excellent advice, always taking into account the commercial aspects and goals of a matter. A pleasure to work with."

"The client's interests come first. A star in this field and in disputes. Commercially minded. Very bright."

"A great leader of her team. Fully focussed on her clients' problems—she 'owns' all the cases she handles. Highly experienced and super-competent."

"She is the reason to hire Drew & Napier in restructuring and insolvency situations. She is the standout partner at the firm and her reputation for problem-solving in complex situations has grown enormously in recent years."

"Blossom Hing is the standout restructuring lawyer at the firm who has deep experience in this area. She is building a strong team to support her."

"In the restructuring and insolvency arena, the biggest 'plus' of the firm is having Blossom Hing on the team. Blossom is tenacious and thoughtful, energetic, and creative."

"Blossom stands out at her firm as a highly dedicated, conscientious, and thoughtful. Blossom has a wealth of experience in insolvency and litigation in Singapore and is very versatile. She brings all her experience to bear in solving complex legal issues."

"Extremely competent and commercial. Addresses not just the legal problems facing the client but provides solutions tailored to the client's needs."

"Highly skilled, intelligent, creative, and aggressive litigator."

Asialaw Leading Lawyers
Restructuring and Insolvency 2026 – Elite Practitioner for 8 consecutive years

Dispute Resolution 2019 – Market-leading lawyer for 3 consecutive years

"She has a good team and allows her team to take the lead with client communication at the right time while also stepping in when necessary. She asks the right questions to elicit the necessary information from the client."

"Blossom is an outstanding litigation and arbitration partner. Blossom is creative and very strategic in her thinking and tactics—based on her vast experience of litigation and arbitration. Blossom has done a great job in building a team to support her."

"My 'go to' contact is Blossom Hing, who is one of the most experienced and accomplished litigation and arbitration partners in Singapore. Blossom heads a great team that is growing in experience and competence."

"Blossom Hing, a partner in the firm is an outstanding lawyer with in-depth knowledge and experience and a very creative approach to problem-solving."

"Blossom is a very experienced litigator, arbitration lawyer and arbitrator. She combines a strong work ethic with a highly approachable demeanour. She is a total team player and a pleasure to deal with."

"Blossom is an outstanding all-around lawyer. She is great in meetings and when negotiating with the other side. She is also a very capable advocate and has an excellent presence in the courtroom."

"Blossom shows unbelievable commitment to her clients and helps them achieve goals in a commercial and efficient way."

"She is an excellent communicator and invariably gets on well with clients due to her very positive and effective 'bed-side manner' that puts clients at ease yet instils great confidence in Blossom's ability."

"Blossom has been at the forefront of the recent developments in Singapore when it comes to rescuing companies and giving companies a fair opportunity to survive.

"She has a 'can-do' attitude and is different from her peers in Singapore who tend to see liquidation and similar processes as the answer for a distressed company. So, she is far more open-minded and creative than her peers in Singapore."

"Blossom is the reason why we hire Drew & Napier. She is an excellent lawyer and very dedicated."

"Blossom Hing is the standout individual in insolvency and restructuring. Blossom is very dedicated and hardworking and a pleasure to work with."

"*She is very responsive, determined, and an excellent person to work with*."

She is "*very capable with a good grasp of Indonesian legal matters*".

Asian Legal Business Asia Super 50 Disputes Lawyers
Identified as one of Asia's most highly recommended arbitration and litigation practitioners in 2021



"Absolutely excellent. She has a brilliant mind, an exceptional work ethic, and an expert commercial strategist. Absolutely the best there is."

Asian Legal Business Women in Law Awards
Named Litigator of the Year, SE Asia in 2023 and 2021



Recognised for her achievements in handling litigations that significantly impacted the client and the industry

Asian Legal Business Asia Top 15 Female Lawyers
Identified by Asian Legal Business (ALB) as one of the top 15 female lawyers in Asia in 2026, 2025, and 2024



Women in Business Law Expert Guide
World's leading female lawyers in 2021 – Listed lawyer for two consecutive years

Benchmark Litigation Asia-Pacific
Insolvency 2026 – Identified as a Litigation Star for 9 consecutive years

Top 100 Women in Litigation 2025 – Listed lawyer for 6 consecutive years

"Very experienced partners – especially Blossom Hing, who is my go-to partner at the firm. Blossom is hugely experienced, dedicated and hardworking and has built an excellent team who are equipped to handle complex disputes."

"Blossom has fantastic experience and knowledge of disputes, litigation and arbitration. Beyond that, Blossom is hugely dedicated to her clients and works tirelessly for them. Most recently, Blossom has built a strong team of very capable lawyers to support her and her clients."

"Blossom is an outstanding litigator with a ferocious work ethic. I can also count on the undivided attention of her team, which has depth and breadth. I value her for how she always goes beyond the call of duty."

"She is my trusted adviser because she is not just an excellent litigator – above all, she provides sound commercial advice."

"Blossom is completely devoted to her clients and works tirelessly to protect and advance their interests. She completely 'owns' her clients' problems and puts her heart and soul into finding solutions for them."

Asian Legal Business SE Asia Law Awards
Named Woman Lawyer of the Year in 2024 and 2020



In recognition of her remarkable achievements not only in the practice of law, but also in the larger community especially in the empowerment of women

Asia Business Law Journal
Identified as one of Singapore's Top 100 lawyers in 2019, 2023, and 2024

APPOINTMENTS/MEMBERSHIPS

Leadership and Governance Roles

- Board Member, Inland Revenue Authority of Singapore (IRAS)
- Council Member, ICC Institute of World Business Law
- Member, Council of the Law Society of Singapore
- Board Member and Fellow, Insolvency Practitioners Association of Singapore (IPAS)

Arbitration-related Appointments

- Member, Court of Arbitration, Abu Dhabi International Arbitration Centre (ArbitrateAD)

- Panel of Arbitrators & Panel of Insolvency Arbitrators, Singapore International Arbitration Centre (SIAC)
- Panel of Arbitrators, American Arbitration Association – International Centre for Dispute Resolution (AAA-ICDR)
- Panel of Arbitrators, Hainan International Arbitration Court (HIAC)

Mediation related Appointments

- Specialist Mediator, Singapore International Mediation Centre (SIMC)
- Mediator & Specialist Insolvency Mediator, Singapore Mediation Centre (SMC)

Professional Memberships and Associations

- Life Member, ASEAN Law Association (Singapore) (ALA)
- Member, International Insolvency Institute (III)
- Member, International Women's Insolvency and Restructuring Confederation (IWIRC) & Founding Member, Singapore Chapter
- Member, INSOL International
- Member, International Bar Association (IBA)

SEMINARS/CONFERENCES

- Speaker, "Catch me if you can – Cross-Border Insolvency & Arbitration", The Regional Arbitral Institutes Forum (RAIF) Conference 2026, Kuala Lumpur, 27 October 2026
- Speaker, "Arbitration and Insolvency: Navigating the Fault Lines in Cross-Border Restructurings", Drew Breakfast Seminar, 26 August 2026
- Panellist, Application Advocacy programme, Singapore Academy of Law, 18 August 2026
- Speaker, "Fireside chat on legal ethics, professional values, and lawyers' ethical responsibilities", Eng and Co. LLC, 14 August 2026
- Speaker, "B.Y.O.B (Building Your Own Book)", Law Society's Women in Practice Committee, 30 July 2026
- Chair, "The Unseen Restructuring: ADR in Action", INSOL International Conference London, 21 April 2026
- Panellist, "Professionalism and Justice as Core Values of the Legal Profession" National University of Singapore Law Ethics Seminar, 13 March 2026
- Lecturer, SIAC Academy "Review of Key Arbitration Developments and Decisions in 2025: Singapore and United Kingdom (Virtual Edition)", 22 January 2026
- Panellist, "From Mareva to Metaverse: Interim Injunctions in Cross-border Commercial Disputes - Navigating Anti-Suit Injunctions Through Geopolitical Change" Singapore International Commercial Court (SICC) Seminar, - 13 January 2026
- Speaker, "The Future of Cross-Border Insolvency and Dispute Resolution in ASEAN", Joint Seminar by the Singapore International Commercial Court (SICC) and Singapore Academy of Law (SAL) Seminar, 3 November 2025
- Moderator, Plenary Panel, Restructuring and Insolvency Academic Forum (RIAF) Singapore, 6 November 2025
- Speaker, Advocacy lecture at Attorney-General's Chambers, 3 November 2025
- Chair, ICC Institute Training on Documentary Evidence in conjunction with ICC Jakarta Arbitration Day, Indonesia, 28 October 2025
- Panellist, "Integrity and Oversight in the Arbitral Process", Australian Arbitration Week. Sydney, 14 October 2025
- Speaker, "Arbitration Application in the Internationalization of BRICS", 4th BRICS Arbitration Forum, China Arbitration Week, Beijing, 18 September 2025
- Speaker, "Navigating Arbitration in the Era of Digitisation and Refor", Nani Palkhivala Arbitration Centre (NPAC) 16th Annual International Conference, Delhi, 6 September 2025

- Co-chair, “Jurisdiction, Powers, Duties Arbitral Innovation”, SIArb’s Commercial Arbitration Symposium 2025, Singapore, 27 August 2025
- Facilitator, Reimagine, Rethink, Remake International Commercial Dispute Resolution (RRR) Event during Singapore Convention Week 2025, 25 August 2025
- Co-Emcee, APAC Regional Conference 2025, Turnaround Management Association (TMA), 20 and 21 August 2025
- Moderator, “Construction and Restructuring – Resolving Cross-border Disputes”, Alternative Dispute Resolution Conference, Singapore, 22 May 2025
- Speaker, “From boardrooms to battlefronts: Arbitrating M&A Disputes in an increasingly volatile world”, Paris Arbitration Week, 9 April 2025
- Speaker, “Arbitration tribunals and the insolvency courts: working together to advance restructuring objectives”, Paris Arbitration Week, 7 April 2025
- Speaker at Education and Career Guidance (ECG) Day for Upper Secondary students,s Singapore, 13 March 2025
- Moderator, Singapore Insolvency Conference Fireside Chat with Justice Aidan Xu @ Aedit Abdullah, Mr Patrick Ang and Mr YC Chee, 10 October 2024
- Speaker, “The Digital Era: Embracing New Trend of Intelligent Connectivity of Everything”, China Arbitration Summit 2024, Beijing, 26 September 2024
- Speaker, “Proceedings without Insolvency?”, International Insolvency Institute Annual Conference, Singapore, 10 June 2024
- Speaker, International Bar Association Annual Litigation Forum, Amsterdam, 18 April 2024
- Speaker, Fairfield Methodist Secondary School - Fairfield Learning Experience (FLEX) - Education and Career Guidance (ECG) program Fair 2024, 5 March 2024
- Speaker, “Navigating litigation financing in Asia”, Burford Capital Webcast, , 27 February 2024
- Speaker, ICC Institute Advanced Training on Documentary evidence, Miami, 12 November 2023
- Speaker, ‘Cultural considerations in mediation and arbitration’, INSOL Tokyo Conference, Alternative Dispute Resolution Colloquium, 11 September 2023
- Speaker, INSOL International Bermuda Seminar, 1 June 2023
- Speaker, Vietnam Institute of International Arbitration (VIArb) and Vietnam Business Lawyers Club (VBLC) Talkshow: Arbitration and insolvency – an Asian perspective, 28 April 2023
- Lecturer, SIAC Academy - Specialist Arbitration Series: Part 3: Insolvency, Banking and Finance Arbitrations (Virtual Edition), 19 April 2023
- Speaker, ICC Institute Training on Oral Advocacy in International Arbitration, 21 June 2022
- Speaker, SIAC Academy – Enforcement of Arbitral Awards in Indonesia, 27 May 2021
- Faculty Member and Speaker/ Panelist, SIAC Indochina Academy, 15 and 16 October 2020
- Speaker/Panellist, “Virtual Mock Hearing: Cross-Examination” Webinar, YSIAC, 15 May 2020
- Speaker/Panellist, “Out of Court Workout Guidelines Chair”, INSOL International One Day Seminar, Tokyo, 7 November 2019
- Participant, Mock JIN Hearing, Singapore Insolvency Conferences, 2017 and 2018
- Speaker/Panellist, “The Challenges Facing the Restructuring and Insolvency Profession” – INSOL International One Day Seminar, Kuala Lumpur, 28 November 2017
- Speaker/Panellist, “Seat of Arbitration and Arbitration Clauses” – 2nd IPBA Asia-Pac Arbitration Day, Kuala Lumpur, 8 September 2016

PUBLICATIONS

- Co-authored the first Singapore chapter in the Global Arbitration Review (GAR) Know-How: Commercial Arbitration 2026
- Co-authored the Singapore chapter in the International Comparative Legal Guide to Lending & Secured Finance 2025
- Co-authored “Chapter 21: Document Production in International Arbitration” in International Arbitration in Practice (2025)
- Co-authored “Classification of Under-Secured Deficiency Claims in Schemes of Arrangement” published in the Singapore Academy of Law Journal - Special issue on Insolvency (2023) 35 SAcLJ 501
- Co-authored the Singapore Chapter in the annual publication of the International Comparative Legal Guide to Lending & Secured Finance from 2013 to 2023, published by Global Legal Group Ltd
- Co-authored the Report of the Law Reform Committee on litigation funding in insolvency cases in 2014, published by the Singapore Academy of Law