PROFILE

DREW & NAPIER



Seraphina Ho
Director, Corporate & Finance

LL.B. (Hons) National University of Singapore (2012)
Advocate & Solicitor of the Supreme Court of Singapore (2013)
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ABOUT SERAPHINA

Seraphina's areas of practice encompass mergers and acquisitions, private equity and venture capital investments, joint ventures, restructuring, employment/incentives and general corporate law.

Seraphina has advised multinational corporations, private and public-listed companies, private equity funds, venture capital firms, start-ups as well as ultra-high net worth individuals.

She has significant experience advising on cross-border transactions across a wide range of industries including technology, cybersecurity, telecommunications, consumer markets and healthcare.

EXPERIENCE

Seraphina's significant transactions include:

- Advised **Evercore Asia (Singapore) Pte. Ltd.**, the independent financial adviser to the independent directors of Global Logistic Properties Limited, in relation to the proposed acquisition by Nesta Investment Holdings Limited of all the issued ordinary shares in the capital of Global Logistic Properties Limited by way of a scheme of arrangement. This acquisition is valued at approximately S$16 billion and is Asia's largest private equity buyout transaction: *Asian Legal Business SE Asia Legal Awards 2018 M&A Deal of the Year (Premium)* and *Asian Lawyer Asia Legal Awards 2018 M&A Deal of the Year: Southeast Asia*.
- Advised **OCBC Bank** and other sellers in the divestment of equity interests in Singapore-listed United Engineers Limited and WBL Corporation Limited to a consortium led by various listed real estate groups, which valued United Engineers Limited and WBL Corporation Limited collectively at S$1.83 billion.
- Advised **CVC Capital Partners** on its acquisition of a 15% stake in Indonesian listed PT Siloam International Hospitals Tbk for approximately US$166 million.
- Advised **WBL Corporation Limited**, a subsidiary of Singapore-listed United Engineers Limited, on the disposal of its automotive sales division to StarChase Motorsports (Singapore) Pte. Ltd. at an enterprise value of S$455 million, through a competitive bidding process.
- Advised **Starhub Ltd** on its joint venture with a wholly-owned subsidiary of Temasek Holdings (Private) Limited to form Ensign InfoSecurity Pte. Ltd., one of the largest cyber security companies in Asia. The value of this transaction was S$276 million.
- Advised **Chesham Properties Pte. Ltd.**, a Pontiac Land Group affiliate, on the disposal of its interests in the Capitol Singapore project to the wholly-owned subsidiaries of Singapore-listed Perennial Real Estate Holdings Limited. The transaction was valued at S$528 million.
- Advised **Ontario Teachers' Pension Plan** on its acquisition of 60 childcare centres across Singapore and Malaysia and Singapore's Asian International College.
- Advised **Mizuho Asia Partners** in its investment in a portfolio of Vietnamese companies.
- Advised **Morgan Stanley Private Equity Asia** on its acquisition of the Home Control division from Philips.
- Advised **United Engineers Limited** on the disposal of its environmental engineering division, through a competitive bidding process.
- Advised a leading international beverage company in relation to a settlement agreement involving, *inter alia*, the acquisition of shares in a Cambodian

entity, at a value exceeding US$180 million.

- Advised the subsidiary of a leading food and beverage company listed on the Thailand stock exchange on a proposed acquisition and divestment of certain food and beverage companies.
- Advised Singapore and Jakarta-listed **PT Berlian Laju Tanker Tbk** in the US$2 billion restructuring of its debt and equity, which was implemented on a consensual basis with a consortium led by KKR and York Capital: *International Financial Law Review Asia Awards Restructuring Deal of the Year 2016*.
- Advised the shareholders of **Jurong Aromatics Corporation Pte. Ltd.**, one of the world's largest integrated aromatics plants, on a proposed equity restructuring in relation to debts of over US$1.5 billion.
- Acted as Singapore counsel to a **technology-focused venture capital fund** and its co-investors in connection with their proposed investment into an online travel company.
- Acted as Singapore counsel to a **venture capital fund** specialising in late stage investments in the global internet industry in connection with its proposed investment into an e-commerce company.
- Acted as Singapore counsel to a **multinational company** in connection with its acquisition of a Singapore company providing cloud-based human capital management and human resource platforms.
- Advised a **leading European venture capital fund** specialising in high-tech start-ups in its investment into a Singapore software development and programming company, including by way of participation in the Series A and Series A2 funding rounds and a direct acquisition of shares.
- Advised a **leading data centre provider in Indonesia** in the settlement of a multi-jurisdictional shareholders' dispute by way of a share buyout where the value of the settlement exceeded US$50 million.
- Advised **RHB Investment Bank Berhad** in the divestment of its stock broking business in Singapore to Phillip Securities Pte Ltd.
- Acted as Singapore counsel to an affiliate of private capital firm **Black Dragon Capital** in relation to its acquisition of Grass Valley, a leading technology supplier of advanced broadcast and media solutions, from Belden Inc.
- Acted as lead counsel to the **Tricor Group** in its acquisition of the Malaysian operations of SGX-listed Axcelasia Inc., an integrated professional services firm delivering governance, risk & compliance solutions, corporate, business and tax services, for RM69.7 million.
- Advised **a regional healthcare investor** in its divestment of a stake in an Indonesian healthcare business.
- Advised **the founders and shareholders of the Novem group** on the disposal of 100% of the Novem group to a wholly-owned subsidiary of SGX Catalist-listed Hyphens Pharma International Limited.
- Advised **Tiong Seng Contractors (Private) Ltd.**, a wholly-owned subsidiary of Tiong Seng Holdings Limited, in its acquisition of a majority stake in a Singapore engineering company, AMP Systems Pte Ltd, by way of both a share sale and a share subscription.
- Advised **StarHub Ltd.** on its acquisition of a majority stake in an IT solutions and services provider in Singapore and Malaysia from a subsidiary of Hong Kong-listed HKBN Ltd.
- Advised the **shareholders and doctors of a Singapore healthcare group** on the disposal of 60% of the group to Foundation Healthcare Holdings Pte. Ltd., which is majority owned by SeaTown Private Capital Master Fund, the private equity fund managed by SeaTown Holdings.
- Advised **Bulten Holding AB**, a wholly-owned subsidiary of Swedish-listed Bulten AB (publ), on its acquisition of 100% of the shares in Exim & Mfr Holdings Pte Ltd, a Singapore-based distributor of fasteners and other components, for a purchase sum of approximately SGD 66.3 million on a cash-free and debt-free basis.

- Advised **EDB Investments Pte Ltd** on its investment into Lionsbot International Pte. Ltd., a Singapore headquartered smart robotics company providing deep technology solutions to the commercial cleaning industry, in an additional Series A funding round.
- Advised **Ascentium Global Services Pte. Ltd.** on the acquisition of SGX-listed Zico Holdings' corporate services business in Singapore, Malaysia, and the Philippines, as well as Zico's corporate services and trust & trustee services in Labuan.
- Advised a **private alternative investment firm** on the acquisition of 100% of the shares in a Singapore digital solutions company with subsidiaries in Ireland and India.
- Acted as Singapore counsel to **WaterEquity LLC**, an impact investment asset manager, in relation to its investment in **Organica Water**, a wastewater solutions company headquartered in Singapore with subsidiaries in India, Indonesia and Hungary.

ACCOLADES

The Legal 500 Asia Pacific
Corporate and M&A 2026 – *Next Generation Partner* for 5 consecutive years



"Seraphina Ho covers our blind spot, is super reliable and will not let the ball drop."

"*Seraphina Ho particularly shines in her responsiveness to client's requests and ability to work well under pressure.*"

Asian Legal Business

Singapore Rising Star 2023, 2025 and 2026



Clients and colleagues consistently highlight Seraphina's *"exceptional responsiveness, meticulous attention to detail, and ability to deliver sharp, commercially grounded advice under pressure."*

"Peers describe her as someone who combines strong technical and drafting skills with genuine client focus, making her a trusted adviser across complex, fast-paced, and cross-border transactions throughout her career."

Seraphina is *"recognised for her expertise in guiding clients through multi-jurisdictional transactions while navigating complex regulatory environments"* and her *"strategic thinking and attention to detail in transaction management."*

"She has developed a reputation for thorough preparation and the ability to identify potential issues early in the deal process. This foresight, combined with her responsive approach, has made her a valued advisor for time-sensitive and high-stakes matters."

"Her strategic acumen has earned her acclaim in the legal community"

"Her strategic counsel continues to shape the corporate landscape, making her an invaluable asset at Drew & Napier."

Doyle's Guide

Corporate, Mergers & Acquisitions Law in Singapore 2026 – Recommended lawyer

Singapore Business Review

Singapore's 30 most influential lawyers under 40 in 2022 – listed lawyer

PUBLICATIONS

- Co-author, The Legal 500: Private Equity Country Comparative Guide 2021 – 2026 (Singapore)

MEMBERSHIPS

- Member, Law Society of Singapore
- Member, Singapore Academy of Law