



Kelvin Teo
Director, Dispute Resolution

LL.B. (Hons), National University of Singapore (2004)
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ABOUT KELVIN

Kelvin is a specialist in resolving complex infrastructure, energy and resource disputes. He is proficient at making complicated technical, delay and quantum issues, easy to understand.

Kelvin advises major players in the infrastructure, energy and resources sphere. He has acted for parties and projects in Korea, China, Middle East, Mongolia, Italy, Laos, Philippines, Indonesia, Malaysia, Thailand, Vietnam, US, Italy, India and Singapore, amongst others.

His sector experience covers infrastructure projects from nuclear power plants and renewables including wind, hydropower and geothermal; to refineries, mines, railways and expressways; and even giant Ferris wheels.

Kelvin carries out his own advocacy across the entire spectrum of dispute resolution mechanisms - litigation, arbitration, mediation, dispute board proceedings and adjudications, seated both within and out of Singapore.

Kelvin heads a Promotion of Singapore Law Sub-committee (Commodities, Oil & Gas, and Energy). Kelvin also contributes to thought-leadership on construction law issues. As Head (Thought-Leadership Subcommittee) of the Society of Construction Law (Singapore), he regularly speaks and publishes articles on construction law issues.

He has recently been appointed as an assessor for construction cases under the COVID-19 (Temporary Measures) Act. He also sits as a mediator, and was part of an experts group commenting on e-discovery issues.

He has also been recognized in directories such as The Legal 500, Who's Who Legal, Experts Guide, and SBR's list of most influential lawyers under 40 (2018).

EXPERIENCE

Kelvin's recent experience (*) includes:

- **Nuclear Power Plant LCIA Arbitration**
Acting for a contractor in a LCIA arbitration in a billion-dollar dispute arising in relation to the construction of a nuclear power plant.
- **Lao Hydropower ICC Arbitrations and court proceedings**
Acting for a major Italian contractor in two ICC arbitrations seated in Singapore against a Thai entity in relation to disputes over time and cost claims arising out of a Lao hydro-power plant project, and in related proceedings.
- **SIAC Arbitrations and court proceedings over iconic infrastructure project**
Acting for a major Korean contractor in two SIAC arbitrations seated in Singapore arising out of an iconic infrastructure project in the Middle East and related court proceedings.
- **Offshore greenfield wind-farm project**
Advising the Employer and his representative on day to day legal matters and managing potential disputes, during the construction phase of a billion-dollar offshore wind farm.
- **Managing disputes and advisory**
Advising the owners or main contractors on disputes arising out of various multi-million dollar infrastructure projects, such as an EPC contract to construct a refinery in Singapore, an EPCM contract for a project in Singapore, a FEED agreement on a major rail, port and coal terminal project in Indonesia, agreements to procure a floating oil production/ processing platform off Thailand, an agreement to construct a food processing factory in Malaysia for an iconic international brand, performance bonds and injunctive relief for a hotel project in Mongolia, etc.

- **Complex and High-value Adjudications**
Acting for claimants or respondents in various construction disputes resolved by way of statutory adjudications, including in relation to prolongation cost, quantum and variations, subsoil and foundation issues.
- **Jurisdictional objections arising in Arbitration and related court proceedings**
Acting for respondents in various disputes involving challenges to the jurisdiction of tribunals due to breach of agreed procedure and/or failure to comply with arbitral preconditions and/or issues relating to breach of natural justice. Acting in related setting aside/remission proceedings in Court.

(* includes experience in previous firm)

ACCOLADES

Chambers Asia-Pacific

Construction 2023 –
Up and Coming for 2
consecutive years



A market source tips Kelvin Teo as "one to watch". – Chambers APAC 2022

A client praises Kelvin Teo for providing "pragmatic advice". – Chambers APAC 2022

The Legal 500 Asia Pacific

International Arbitration 2022 –
Next generation partner for 4
consecutive years



International Arbitration 2018 –
Next generation lawyer for 2
consecutive years

Construction 2022 – Next generation partner
for 4 consecutive years

Construction 2018 – Next generation lawyer for
2 consecutive years

Dispute Resolution 2019 – Next generation
partner

Dispute Resolution 2018 – Next generation
lawyer for 2 consecutive years

"Kelvin Teo is always focused and effective. He provides commercial and strategic advice." – Legal 500 APAC 2022

"Kelvin Teo is an emerging talent in construction disputes." – Legal 500 APAC 2022

"Kelvin Teo knows the construction industry extremely well. He has strong experience in infrastructure and energy disputes and unparalleled industry knowledge." – Legal 500 APAC 2022

"Kelvin Teo provided excellent legal advice in a pragmatic and understandable manner, understanding his client's limited legal comprehension and explaining legal and procedural issues in a simple and straight forward way." – Legal 500 APAC 2021

"Kelvin Teo is also rated" – Legal 500 APAC 2020

Kelvin Teo is also noted" – Legal 500 APAC 2020

"a keen ability to grasp complex technical issues and break them down into coherent and concise descriptions that can be readily understood by arbitrators" – Legal 500 APAC 2019

"an extremely creative lawyer who thinks of solutions that no one else can" – Legal 500 APAC 2019

"recommended" for "great in-depth industry knowledge" – Legal 500 APAC 2018

"recommended" – Legal 500 APAC 2017

"ably support[ing]" [the team in Clifford Chance] – Legal 500 APAC 2016

The Legal 500 Arbitration Powerlist: Southeast Asia 2022



Recognised as a leading arbitrator in the Southeast Asia region

Who's Who Legal

National Guide: Southeast Asia - Construction 2022 – Leading Lawyer

Kelvin Teo is looked upon with enormous favour as "an insightful and formidable hand" when it comes to infrastructure, energy and resource matters. – Who's Who Legal 2022

asialaw Leading Lawyers

"Very knowledgeable about the law and the legal system. Able to provide clear guidance on the relevant issues." – asialaw Leading Lawyers 2023

"Accessible, positive, strategic, explains approach well. Communication is supportive

and empathetic.” – asialaw Leading Lawyers 2022

Singapore Business Review 2018

Kelvin Teo is recognized as one of Singapore’s most influential lawyers under 40

LMG Expert Guides

Construction and Real Estate 2019 – Rising Star for 3 consecutive years

PUBLICATIONS

Recent publications include:

- *The SCL (Singapore) FAQs for the COVID-19 (Temporary Measures) Act (With an Emphasis on Construction and Supply Contracts)* – June 2020
- *From “Yam Seng” to Divorce: Navigating (in good faith) joint venture agreements in construction projects* – April 2020
- *A Lack of Agreement? Approaches to liquidated damages in Singapore and the UK following Seraya v. Denka and Triple Point v. PTT.* – December 2019
- *Experts’ joint statements and discussions: What role should the lawyers play?* – January 2019
- *Practical Law: Construction and Projects in Singapore: Overview* – 2017 and 2018
- *Practical Law: Governing law and jurisdiction clauses Q&A: Singapore* – 2018
- Contributor to *A Practical Guide to the SIAC Rules* – April 2018

SEMINARS AND SPEAKING ENGAGEMENTS

Recent speaking engagements include:

- Speaker for “*National Conference on Construction Adjudication 2022*” – by Singapore Mediation Centre – July 2022
- Moderator for “*Hot Topics in ESG and Energy Law – The Singapore Experience*” – a webinar by the Singapore Academy of Law – February 2022
- Speaker and Moderator for “*Crossing the Currents in Clean Energy and Oil & Gas: Legal Issues and Lessons Learnt*” – a webinar by the Singapore Academy of Law – March 2021

- Speaker for “*Topical issues in the adoption of Singapore Law: Views from the Commodities and Energy sectors*” – a webinar by the Singapore Academy of Law – October 2020
- Client Seminar – “*SOP Act Update and Dispute Masterclass*”
- Chairing “*The Circuit Break – Picking Up the Pieces*” – a webinar by the SCL (Singapore) – September 2020
- “*Picking Fruit from Scorched Earth – Practical Tips for Managing Construction Arbitrations Efficiently*” – a webinar jointly supported by the ICC and the SCL (Singapore) – June 2020
- Clifford Chance Annual Construction Seminar - “*Cheaper, Faster and Better*” cross-border infrastructure project dispute resolution – Myth or Mirth – August 2019
- Chairing “*Cost and Time Blowouts (and Major Disputes) on Large Construction Projects*” – July 2019
- Panelist for Singapore International Energy Week – “*Key technology solutions to achieve global energy transformation*” – May 2019
- Beijing International Arbitration Centre – “*东南亚和南亚工程项目合同起草中的常见风险和规避方式 Avoiding pitfalls and mitigating risks in SEA construction and infrastructure projects*” – March 2019

APPOINTMENTS/MEMBERSHIPS

- Head of Subcommittee (Commodities, Oil and Gas and Energy), Promotion of Singapore Law Committee, Singapore Academy of Law
- Honorary Secretary, Society of Construction Law (Singapore)
- Panel of Assessors for COVID-19 Temporary Relief
- Member, Law Society of Singapore