



Blossom Hing

Director, Dispute Resolution and Corporate Restructuring & Workouts

LL.B. (Hons), National University of Singapore

Admitted to the Singapore Bar in May 1997

Admitted to the New York Bar in 2004

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ABOUT BLOSSOM

Blossom focuses on disputes as well as restructuring and insolvency work.

She is actively involved in court (appearing before the Singapore High Court and Court of Appeal) and arbitration work (SIAC, ICC, LCIA, HKIAC, AIAC and IICRA), handling derivative actions, contentious commercial, shareholder, employment, and other disputes.

Blossom is on the SIAC and HIAC panels of arbitrators and is regularly appointed to sit as an arbitrator. She is also a member of the court of arbitration of the Abu Dhabi International Arbitration Centre and a council member of the ICC Institute.

She works extensively with clients based in Indonesia, China, Hong Kong, the US, and Europe as well as Singapore. Blossom has been recognised in The Legal 500 Asia Pacific, Chambers Asia-Pacific, IFLR1000, asialaw Leading Lawyers, asialaw Profiles and Best Lawyers International for her dispute resolution and restructuring/insolvency work.

Blossom was named Litigator of the Year in Southeast Asia in both 2021 and 2023 Asian Legal Business (ALB) Women in Law Awards, and she was also identified as one of Asia's top 50 most highly recommended arbitration and litigation practitioners in ALB's Asia Super 50 Disputes Lawyers in 2021. Earlier in 2020, she had won the Woman Lawyer of the Year (Law Firm) in the 2020 ALB SE Asia Law Awards.

EXPERIENCE

Blossom's recent disputes related work includes the following:

- Appointments as sole arbitrator or part of tribunals appointed by the SIAC.

- Obtained a freezing order and an order for receivers to be appointed over the assets of GSF Capital Pte Ltd and its controlling director on the basis that they had committed a fraud of some EUR560 million against Suntech Power Holding Ltd, a listed company on the New York Stock Exchange and the world's largest producer of crystalline silicon solar power units.
- Acted for state-owned enterprises involved in the oil and gas industry and obtained an SIAC arbitration award exceeding USD200 million.
- Obtained an SIAC arbitration award in the sum of USD150 million in respect of a breach of agreement.
- Represented a Swiss financial intermediary company in a USD133 million claim filed in the Singapore High Court and successfully obtaining a freezing order for the same amount.
- Obtained an SIAC arbitration award of some USD93 million in favour of one of the largest privately-owned trading companies in the world.
- Obtained a stay of execution in the High Court of Singapore in favour of Asia Pulp & Paper against JPMorgan Chase Bank N.A. from enforcing a US Court judgment of some USD55 million in Singapore.
- Obtained High Court judgment for some USD41.3 million (excluding interest) in respect of a breach of agreement.
- Obtained an HKIAC arbitration award to enforce rights under a HKD400 million agreement.
- Obtained injunction orders from the Singapore High Court prohibiting the Singapore CEO of one of the largest data centre operators in the world from breaching the terms of his employment

- contract. Thereafter, applying and successfully obtaining further injunctions, including springboard injunctions in an Emergency Application from an Emergency Arbitrator appointed by the SIAC.
- Obtained an injunction to restrain BNP Paribas from presenting an application for winding up against a major shipyard (see *Jurong Shipyard Pte Ltd v BNP Paribas* [2008] 4 SLR(R) 33 and *BNP Paribas v Jurong Shipyard Pte Ltd* [2009] 2 SLR(R) 949).
 - Acted for companies in the Pacific Andes / China Fishery group of companies to obtain moratorium orders so as to facilitate a cross-border group restructuring (see *Re Pacific Andes Resources Development Ltd and other matters* [2018] 5 SLR 125).
 - Acted for the judicial managers of Epicentre Holdings Ltd and successfully resisted an application by certain creditors to appeal a rejection of proofs of debt (see *Blasco, Martinez Gemma v Ee Meng Yen Angela and another and another matter* [2021] 3 SLR 1360).
 - Successfully resisted an application by a third party to intervene in an application for derivative action (see *Reignwood International Investment (Group) Co Ltd v Opus Tiger 1 Pte Ltd and other matters* [2021] SGHC 133 and *Shanghai Shipyard Co Ltd v Opus Tiger 1 Pte Ltd and another and other appeals and another matter* [2021] SGCA 109).
 - Successfully resisted an application for derivative action by founders / minority shareholders of a medical device company (see *Jian Li Investments Holding Pte Ltd and others v Healthstats International Pte Ltd and others* [2019] 4 SLR 825).
 - Successfully resisted claims by a beneficiary of a deceased's estate for effectively the entirety of the deceased's assets before the Singapore High Court and the Appellate Division (see *Ong Chin Woon v Ong Bee Hah (co-administratrix of the estate of Tan Ah Moi deceased) and others* [2022] SGHC 125).
 - Successfully resisted an application to set aside an order granting leave to serve court documents outside of Singapore (see *Kuswandi Sudarga v Sutatno Sudarga* [2022] SGHC 299).
 - Acted for an SGX listed company to obtain summary judgment for breach of contract, which was upheld on appeal by the Court of Appeal (*KLW Holdings Ltd v Straitsworld Advisory Ltd and Another* [2017] SGHC 35).
 - Acted for Cargill to enforce forfeiture for competition clauses against an ex-employee (see *Mano Vikrant Singh v Cargill TSF Asia Pte Ltd* [2012] 1 SLR 311 and *Mano Vikrant Singh v Cargill TSF Asia Pte Ltd* [2012] 4 SLR 371).
 - Acted for the liquidators of an SGX-listed company to obtain documents (including working papers) from the auditors of the company pursuant to section 285 of the Companies Act (see *PricewaterhouseCoopers LLP and others v Celestial Nutrifooods Ltd (in compulsory liquidation)* [2015] 3 SLR 665 and *BNY Corporate Trustee Services Ltd v Celestial Nutrifooods Ltd* [2014] 4 SLR 331).
 - Obtained judgment from the High Court and the Court of Appeal in favour of the founder and minority shareholder of the Dovechem group, a major solvent and chemicals group with interests in Singapore, Malaysia, Indonesia, Hong Kong, China and Vietnam (see *Ng Joo Soon (alias Nga Ju Soon) v Dovechem Holdings Pte Ltd and another suit* [2011] 1 SLR 1155 and *Ng Joo Soon (alias Nga Ju Soon) v Dovechem Holdings Pte Ltd* [2009] SGHC 238).
 - Acted in a landmark case relating to service of process out of jurisdiction (see *Humpuss Sea Transport Pte Ltd (in compulsory liquidation) v PT Humpuss Intermoda Transportasi TBK and another* [2015] 4 SLR 625).
 - Defended a state-owned securities firm in arbitration proceedings commenced by another state-owned investment company before the International Islamic Centre for Reconciliation and Arbitration (IICRA) in Dubai.

- Successfully resisted an application to set aside an order granting leave to serve court documents on Three Arrows Capital Ltd and its Liquidators in the British Virgin Islands.
- Acted for a contractor providing geophysical research and seismic exploration services in an arbitration filed in the LCIA for non-payment of invoices.

Blossom's recent restructuring and insolvency work includes the following:

- Obtaining a carve out order allowing legal proceedings to be commenced against Three Arrows Capital Ltd and its Liquidators in the Singapore Courts.
- Acting for Brightoil Petroleum (S'pore) Pte. Ltd. (**BOPS**), a subsidiary of the Hong Kong listed Brightoil Petroleum (Holdings) Limited (**BOHL**), in connection with the USD916 million debt restructuring of BOPS (see *Re Brightoil Petroleum (S'pore) Pte Ltd* [2022] SGHC 35). The debt restructuring of BOPS is undertaken as part of a holistic USD1.9 billion debt restructuring of BOHL and its subsidiaries.
- Advising the Securities Investors Association (Singapore), which represents the informal steering committee of the holders of some SGD900 million in perpetual bonds and preference shares in connection with the SGD2.64 billion debt restructuring proposed by Hyflux Limited.
- Acting for a number of entities related to Rhodium Resources Pte Ltd which are creditors in connection with Agritrade International (Pte) Ltd.'s USD1.3 billion restructuring.
- Acting for the Judicial Managers of Epicentre Holdings Ltd (Judicial Managers Appointed by Court), an SGX- listed company.
- Obtained an injunction to restrain BNP Paribas from presenting an application for winding up against a major shipyard (see *Jurong Shipyard Pte Ltd v BNP Paribas* [2008] 4 SLR(R) 33 and *BNP Paribas v Jurong Shipyard Pte Ltd* [2009] 2 SLR(R) 949).
- Acted for companies in the Pacific Andes / China Fishery group of companies to obtain moratorium orders so as to facilitate a cross-border group restructuring (see *Re Pacific Andes Resources Development Ltd and other matters* [2018] 5 SLR 125).
- Acted for the liquidators of an SGX-listed company to obtain documents (including working papers) from the auditors of the company pursuant to section 285 of the Companies Act (see *PricewaterhouseCoopers LLP and others v Celestial Nutrifooods Ltd (in compulsory liquidation)* [2015] 3 SLR 665 and *BNY Corporate Trustee Services Ltd v Celestial Nutrifooods Ltd* [2014] 4 SLR 331).
- Acted for a major creditor to have Zhong Hui Holdings Ltd, a Singapore-listed company placed in judicial management.
- Obtained an order on behalf of creditors for extension of time to register charges relating to a company in liquidation and successfully defended the grant of the order before the Court of Appeal (see *Media Development Authority of Singapore v Sculptor Finance (MD) Ireland Ltd* [2014] 1 SLR 733 and *Sculptor Finance (MD) Ireland Ltd v Media Development Authority of Singapore* [2013] 2 SLR 311).
- Successfully represented auditors to resist a discovery application made by the liquidator of an SGX -listed company for production of the auditors' working papers.
- Blossom has also been closely involved in the US\$14 billion debt restructuring of Asia Pulp & Paper, including successfully defending a judicial management application (see *Deutsche Bank AG and Another v Asia Pulp & Paper Company Ltd* [2002] SGHC 257).
- Devised a scheme of arrangement sanctioned by the courts in Bermuda that restructured some US\$690 million of debt relating to Asia Pulp and Paper's China holdings.

Blossom also conducts internal investigations on issues relating to corruption and compliance for clients such as:

- A multi-national corporation in the industrial and manufacturing sectors.

- A multi-national corporation in the insurance and financial services sectors.
- A listed company in Singapore.

ACCOLADES

The Legal 500 Asia Pacific

Dispute Resolution
2024 –

Recommended lawyer for 7 consecutive years



Restructuring & Insolvency 2024 – Hall of Fame, previously Leading Individual (2023) and Recommended lawyer for 6 consecutive years (2017 – 2022)

International Arbitration 2024 – Leading Individual for 2 consecutive years; previously Recommended lawyer

“Blossom Hing is an outstanding litigator with a ferocious work ethic. I can also count on the undivided attention of her team which has depth and breadth. I value her for how she always goes beyond the call of duty”

“Drew & Napier has a strong bench of restructuring and insolvency partners and the standout partner is Blossom Hing. Blossom has many years’ experience in complex restructuring and insolvency matters.”

“Blossom Hing, Chan Wei Meng and Mohan Gopalan – I always have been impressed with the first-rate quality of their work and their dedication to helping their clients work through and emerge from difficult times.”

“Blossom Hing’s standing and leadership in the restructuring and insolvency arena is a major draw and benefit for clients. Blossom is tenacious in her pursuit of client goals and is highly creative and solutions-oriented in the restructuring arena”

“She is super responsive and sharp with an amazing work ethic. She is always available to address any concerns I have, I trust her implicitly. Extremely competent and commercial. A pleasure to work with.”

“Tenacious and strong litigator.”

“I always have been impressed with the first-rate quality of [her] work and [her] dedication to helping [her] clients work through and emerge from difficult times.”

“Blossom Hing has wonderful experience in [the restructuring] sector having been involved in some of the biggest, most complex cases in Asia and globally.”

Blossom is *“meticulous in her approach to arbitration matters and has strengthened her position in this area.”*

She is *“by far the best arbitration lawyer at this firm. She works tirelessly to help her clients and adopts a commercial and resolute approach when advising.”*

“Has extensive experience working with clients from Indonesia, China and Hong Kong”

“Blossom Hing ‘owns’ the matters that she handles and provides top quality and very commercial advice. Her years of experience are fully brought to bear on all the restructuring and insolvency matters that Blossom advises on.”

She is a *“stand-out lawyer”* in the restructuring team.

She is *“pragmatic, engaging, and very experienced.”*

She is *“very responsive to our needs and the team that [she directs] is efficient and meticulous.”*

Chambers Asia-Pacific

Restructuring/Insolvency
2024 – Band 1 for 9 consecutive years

Dispute Resolution:

Litigation 2024 – Band 5

for 3 consecutive years; Recognised Practitioner for 4 consecutive years (2017 - 2020)

“She possesses both elite litigation and business transaction skills, and consistently provides excellent advice and representation to help clients work through and emerge successfully from complex restructurings.”

“Blossom is a very strategic and sophisticated litigator who is able to come up with out-of-the-box solutions to resolve disputes.”

“Blossom is an inimitable combination of technical courtroom skills, client care skills and personality. When the



situation demands it, she'll objectively advise you to settle or not to start legal proceedings at all."

One interviewee comments that she is "a highly-skilled litigator as well as advisor regarding complex cross-border restructuring matters", whilst another praises her as "razor sharp".

"I really like her - she is very smart, meticulous and active".

"go-to litigator"

Clients note her for her *"practical advice,"*

A market source explains that she *"has a disarming style and is pleasant to deal with and also very active and effective in court."*

She is *"the person I would go to for disputes and restructuring work in Singapore and South-East Asia."*

"She is commercial and focused on delivering results."

"She provides practical solutions to legal problems. She understands the commercial reality and explains the legal implications so that we can make informed decisions that suit our needs."

"She is someone who manages life and death and is someone who is very competent and whom you can trust; she has the decency to say: 'Don't pursue this course of action, it's not commercial.'"

Sources noting that she is *"intelligent and someone you want on your side."*

"Excellent lawyer who is very aggressive, intelligent and effective in litigation."

Has *"an incredible work ethic"*

"Very competent, with lots of experience"

Chambers Global

Dispute Resolution: Litigation 2024 – Band 5 for 3 consecutive years; Recognised practitioner for 4 consecutive years (2017 - 2020)

"Blossom is a very strategic and sophisticated litigator who is able to come up with out-of-the-box solutions to resolve disputes."

"Blossom is an inimitable combination of technical courtroom skills, client

care skills and personality. When the situation demands it, she'll objectively advise you to settle or not to start legal proceedings at all."

IFLR1000: The Guide to the World's Leading Financial Law Firms

Restructuring & Insolvency 2023 – Highly regarded for 5 consecutive years; Women Leaders



"Blossom Hing is my 'go to' lawyer at the firm due to her vast experience. She is extremely detail-oriented yet highly creative and innovative. She is also building an excellent team who supports her very effectively."

"She is an excellent lawyer who is very aggressive, intelligent and effective in litigation. She is extremely effective in complex cross-border restructuring and dispute matters. I trust her implicitly."

"Blossom Hing is the key partner in the group and the main reason to hire Drew & Napier. Blossom is a hugely experienced partner whose legal skills are first rate. Importantly, Blossom has a strong grasp of non-legal issues, including the financial drivers of a restructuring and the psychology of different stakeholders. This really sets Blossom apart from other practitioners."

"Super-responsive and sharp. Provides excellent advice, always taking into account the commercial aspects and goals of a matter. A pleasure to work with."

"The client's interests come first. A star in this field and in disputes. Commercially minded. Very bright."

"A great leader of her team. Fully focused on her clients' problems – she 'owns' all the cases she handles. Highly experienced and super-competent."

"She is the reason to hire Drew & Napier in restructuring and insolvency situations. She is the standout partner at the firm and her reputation for problem-solving in complex situations has grown enormously in recent years."

"Blossom is a hugely experienced partner whose legal skills are first rate. Importantly,

Blossom has a strong grasp of non-legal issues, including the financial drivers of a restructuring and the psychology of different stakeholders. This really sets Blossom apart from other practitioners."

"Blossom Hing is the standout restructuring lawyer at the firm who has deep experience in this area. She is building a strong team to support her."

"In the restructuring and insolvency arena, the biggest 'plus' of the firm is having Blossom Hing on the team. Blossom is tenacious and thoughtful, energetic and creative."

"Blossom stands out at her firm as a highly dedicated, conscientious and thoughtful. Blossom has a wealth of experience in insolvency and litigation in Singapore and is very versatile. She brings all her experience to bear in solving complex legal issues."

"Extremely competent and commercial. Addresses not just the legal problems facing the client, but provides solutions tailored to the client's needs."

"Highly skilled, intelligent, creative and aggressive litigator."

Who's Who Legal

Restructuring & Insolvency 2023 – Leading lawyer for 7 consecutive years

Identified as a Global Elite Thought Leader and a National Leader for Southeast Asia in the field of Restructuring & Insolvency

Blossom Hing is a go-to name in the region. She earns effusive praise for her handling of debt restructurings and contentious matters both in court and in arbitration.

Appreciated by peers as *"an extremely capable practitioner"*.

"Blossom is definitely a big name in restructuring and insolvency".

Blossom Hing was noted for being *"an expert in her field"* and a *"leading light"* when it comes to complex restructuring and insolvency litigation, and that peers herald her as a *"strong restructuring specialist"*.

Southeast Asia: Investigations 2023 – Recommended lawyer for 2 consecutive years

Investigations 2020 – Future Leaders

"Very affable and easy to work with" according to impressed sources who highlight her *"fantastic attention to detail"*.

Best Lawyers International: Singapore
Litigation 2024 – Endorsed individual for 11 consecutive years

Insolvency and Reorganisation Law 2024 – Endorsed individual for 11 consecutive years

asialaw Leading Lawyers

Restructuring and Insolvency 2023/2024 – Elite Practitioner for 5 consecutive years



Dispute Resolution 2019 – Market-leading lawyer for 3 consecutive years

"She has a good team and allows her team to take the lead with client communication at the right time while also stepping in when necessary. She asks the right questions to elicit the necessary information from the client."

"Blossom is an outstanding litigation and arbitration partner. Blossom is creative and very strategic in her thinking and tactics - based on her vast experience of litigation and arbitration. Blossom has done a great job in building a team to support her."

"My 'go to' contact is Blossom Hing, who is one of the most experienced and accomplished litigation and arbitration partners in Singapore. Blossom heads a great team that is growing in experience and competence."

"Blossom Hing, a partner in the firm is an outstanding lawyer with in-depth knowledge and experience and a very creative approach to problem-solving."

"Blossom is a very experienced litigator, arbitration lawyer and arbitrator. She combines a strong work ethic with a highly approachable demeanour. She is a total team player and a pleasure to deal with."

"Blossom is an outstanding all-around lawyer. She is great in meetings and when negotiating with the other side. She is also a very capable advocate and has an excellent presence in the courtroom."

“Blossom shows unbelievable commitment to her clients and helps them achieve goals in a commercial and efficient way.

“She is an excellent communicator and invariably gets on well with clients due to her very positive and effective ‘bed-side manner’ that puts clients at ease yet instils great confidence in Blossom’s ability.”

“Blossom has been at the forefront of the recent developments in Singapore when it comes to rescuing companies and giving companies a fair opportunity to survive.

“She has a ‘can-do’ attitude and is different from her peers in Singapore who tend to see liquidation and similar processes as the answer for a distressed company. So, she is far more open-minded and creative than her peers in Singapore.”

“Blossom is the reason why we hire Drew & Napier. She is an excellent lawyer and very dedicated.”

“Blossom Hing is the standout individual in insolvency and restructuring. Blossom is very dedicated and hardworking and a pleasure to work with.”

“She is very responsive, determined, and an excellent person to work with,” says a client.

Another describes her as *“very capable with a good grasp of Indonesian legal matters.”*

Asian Legal Business Asia Super 50 Disputes Lawyers

Identified as one of Asia’s most highly recommended arbitration and litigation practitioners in 2021



“Absolutely excellent. She has a brilliant mind, an exceptional work ethic, and an expert commercial strategist. Absolutely the best there is”.

Asian Legal Business Women in Law Awards

Named Litigator of the Year, SE Asia in 2021 and 2023



Recognised for her achievements in handling litigations that significantly impacted the client and the industry

Women in Business Law Expert Guide

World’s leading female lawyers in 2021 – Listed lawyer for two consecutive years

Benchmark Litigation Asia-Pacific

Insolvency 2023 – Identified as a Litigation Star for 6 consecutive years

Also identified as one of the Top 100 Women in Litigation for 4 consecutive years since 2020

“Blossom is completely devoted to her clients and works tirelessly to protect and advance their interests. She completely ‘owns’ her clients’ problems and puts her heart and soul into finding solutions for them.”

Asian Legal Business SE Asia Law Awards

Named Woman Lawyer of the Year 2020

In recognition of her remarkable achievements not only in the practice of law, but also in the larger community especially in the empowerment of women



Asia Business Law Journal

Identified as one of Singapore’s Top 100 lawyers in 2023

APPOINTMENTS/MEMBERSHIPS

- Member, Court of Arbitration, Abu Dhabi International Arbitration Centre (arbitrateAD)
- Panel of Arbitrators, Singapore International Arbitration Centre
- Panel of Arbitrators, Hainan International Arbitration Court
- Council Member, ICC Institute of World Business Law
- Member, International Insolvency Institute
- Associate Mediator and Insolvency Mediator accredited by the Singapore Mediation Centre
- Panel Assessor for COVID-19 Temporary Relief (PACT), appointed by the Minister for Law.
- Fellow, Insolvency Practitioners Association of Singapore Limited (IPAS)

- Member, Singapore Academy of Law (SAL)
- Member, International Women's Insolvency and Restructuring Confederation and founding member of the Singapore Chapter
- Member, International Bar Association
- Member, Austral-Asian Chapter of the ICC Institute

SEMINARS/CONFERENCES

- Speaker, International Bar Association Annual Litigation Forum in Amsterdam, 18 April 2024
- Speaker at Fairfield Methodist Secondary School - Fairfield Learning Experience (FLEX) - Education and Career Guidance (ECG) program Fair 2024, 5 March 2024
- Speaker, Burford Capital Webcast - Navigating litigation financing in Asia, 27 February 2024
- Speaker, ICC Institute Advanced Training on Documentary evidence in Miami, 12 November 2023
- Speaker, Insolvency Tokyo Conference 2023, Alternative Dispute Resolution Colloquium, 'Cultural considerations in mediation and arbitration', 11 September 2023
- Speaker, INSOL International Bermuda Seminar, 1 June 2023
- Speaker, Vietnam Institute of International Arbitration (VI Arb) and Vietnam Business Lawyers Club (VBLC) Talkshow: Arbitration and insolvency – an Asian perspective, 28 April 2023
- Lecturer, SIAC Academy - Specialist Arbitration Series: Part 3: Insolvency, Banking and Finance Arbitrations (Virtual Edition), 19 April 2023
- Speaker, ICC Institute Training on Oral Advocacy in International Arbitration, 21 June 2022
- Speaker, SIAC Academy – Enforcement of Arbitral Awards in Indonesia, 27 May 2021

- Faculty Member and Speaker/ Panelist, SIAC Indochina Academy, 15 and 16 October 2020
- Speaker/Panelist, YSIAC Webinar on "Virtual Mock Hearing: Cross-Examination", 15 May 2020
- Speaker/Panelist, "Out of Court Workout Guidelines Chair", INSOL International One Day Seminar, Tokyo, 7 November 2019
- Participant, Mock JIN Hearing, Singapore Insolvency Conferences in 2017 and 2018
- Speaker/Panelist, "The Challenges Facing the Restructuring and Insolvency Profession" – INSOL International One Day Seminar, Kuala Lumpur, 28 November 2017
- Speaker/Panelist, "Seat of Arbitration and Arbitration Clauses" – 2nd IPBA Asia-Pac Arbitration Day, Kuala Lumpur, 8 September 2016

PUBLICATIONS

- Co-authored "Classification of Under-Secured Deficiency Claims in Schemes of Arrangement" published in the Singapore Academy of Law Journal - Special issue on Insolvency (2023) 35 SAclJ 501
- Co-authored the Singapore Chapter in the annual publication of the International Comparative Legal Guide to Lending & Secured Finance from 2013 to 2023, published by Global Legal Group Ltd
- Co-authored the Report of the Law Reform Committee on litigation funding in insolvency cases in 2014, published by the Singapore Academy of Law